

As a matter of proper business decorum, the Board of Commissioners respectfully request that all cell phones be turned off or placed on vibrate. To prevent any potential distraction of the proceeding, we request that side conversations be taken outside the meeting room.

**BOARD WORKSHOP\***  
**VICTOR VALLEY WASTEWATER RECLAMATION AUTHORITY**  
**VICTORVILLE CITY HALL, CONFERENCE ROOM D**  
**14343 CIVIC DRIVE, VICTORVILLE CA 92392**  
**Thursday, February 20, 2025**  
**9:00 a.m.**

*VVWRA is committed to protecting public health and the environment in the Victor Valley by providing effective and fiscally responsible wastewater collection, treatment, and recycling.*

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|----------------------------------------------------------------|----------------|
| <b><u>Call to Order</u></b>                                    | <b>Jones</b>   |
| <b><u>Roll Call</u></b>                                        | <b>Casteel</b> |
| <b><u>Call to Order &amp; Pledge of Allegiance</u></b>         | <b>Jones</b>   |
| <b><u>Public Comment (Government Code Section 54954.3)</u></b> | <b>Jones</b>   |

Opportunity for members of the public to directly address the Board on items of public interest within its jurisdiction. The public may also address the Board on items being considered on this agenda. VVWRA requests that all public speakers complete a speaker's card and provide it to the Secretary. Persons desiring to submit paperwork to the Board of Commissioners shall provide a copy of any paperwork to the Board Secretary for the official record. We request that remarks be limited to five minutes or less. Pursuant to Government Code Section 54954.3, if a speaker is utilizing a translator, the total allotted time will be doubled.

**Workshop**

- Item 1.      Presentation**
- a. VVWRA Proposed Strategic Vision Plan

**\* No action will be taken at the Workshop, although the Board may direct staff, consultants, or legal counsel to follow up on some of the issues discussed or prepare language for future discussion and consideration.**

## **American Disabilities Act Compliance Statement**

Government Code Section 54954.2(a)



*Any request for disability-related modifications or accommodations (including auxiliary aids or services) sought to participate in the above public meeting should be directed to the VVWRA's Secretary at (760) 246-8638 at least 72 hours prior to the scheduled meeting. Requests must specify the nature of the disability and the type of accommodation requested.*

### **Agenda posting**

Government Code Section 54954.2

*This agenda has been posted in the main lobby of the Authority's Administrative offices not less than 72 hours prior to the meeting date and time above. All written materials relating to each agenda item are available for public inspection in the office of the Board Secretary.*

### **Agenda items received after posting**

Government Code Section 54957.5

*Materials related to an item on this agenda submitted after distribution of the agenda packet are available for public review at the VVWRA office located at, 20111 Shay Road, Victorville CA 92394. The materials will also be posted on the VVWRA website at [www.vvwra.com](http://www.vvwra.com).*

### **Items Not Posted**

Government Code Section 54954.2(b)

*In the event any matter not listed on this agenda is proposed to be submitted to the Board for discussion and/or action, it will be done as an emergency item or because there is a need to take immediate action, which came to the attention of the Board subsequent to the posting of the agenda, or as set forth on a supplemental agenda posted in the manner as above, not less than 72 hours prior to the meeting date.*

### **Items Continued**

Government Section 54954.2(b)(3)

*Items may be continued from this meeting without further notice to a Committee or Board meeting held within five (5) days of this meeting*

### **Meeting Adjournment**

*This meeting may be adjourned to a later time and items of business from this agenda may be considered at the later meeting by Order of Adjournment and Notice*

*VVWRA's Board Meeting packets and agendas are available for review on its website at [www.vvwra.com](http://www.vvwra.com). The website is updated on Friday preceding any regularly scheduled board meeting.*



Collaboration – Dedication - Integrity



# Victor Valley Wastewater Reclamation Authority

New JPA Workshop Next-Step Proposal

By: Darron Poulsen  
March 20, 2025



# Guiding Principles

VWVRA is committed to protecting public health and the environment in the Victor Valley by providing effective and fiscally responsible wastewater collection, treatment, and recycling.

The Victor Valley Wastewater Reclamation Authority is committed to the Mission Statement utilizing our Core Values Collaboration, Dedication, and Integrity as the guiding principles to achieve the goals of the organization.

The Authority strives to maintain transparency, responsiveness, and good stewardship toward our Board of Commissioners, our Member Agencies, our stakeholders, and our employees.



# Looking to the Future

It has been observed during the workshops to develop a new VVWRA JPA agreement that many concerns of moving forward stem from past decisions and projects that developed into perceived inequities and financial harm. These concerns from the past have resulted in trust issues that VVWRA is not looking out for the best interests of all the Member Agencies equally. To address this in the future, the new JPA agreement should ensure that all member agencies benefit equitably. A new JPA strategy needs to be created to meet the expectations of the Member Agencies and to ensure those expectations align with VWRA's mission and goals to provide a regional, cost-effective approach to wastewater services and recycled water delivery.



# Equal Level of Service for All

The VWVRA JPA was created as a regional resource for all member agencies

- All VWVRA Member agencies should expect an equivalent level of service and benefit.
- All VWVRA member agencies gain the benefit and cost savings of economies of scale when working together
- Sharing common assets eliminates the need for individual member agency facilities, which would come at a much higher cost with a great deal of redundancy in services and staff.
- The larger regional approach to providing wastewater treatment services benefits all agencies equally when transparency and proper planning are in place.



# Transparency and Meeting Expectations

To ensure that future VWVRA operations remain focused on providing equal service levels, developing a more comprehensive communication strategy will be necessary. Future improved transparency and communication strategies should include:

- Have more regular presentations at member agency council meetings to provide VWVRA updates at least twice annually.
- Schedule at least two internal and external finance and engineering committee meetings per year to work directly and provide updates on those subject matter planning efforts
- Develop a new City and Town Manager committee meeting and schedule
- Continue to strive to have monthly one-on-one meetings between VWVRA and Member agency staff and Managers to build stronger working relationships and trust.



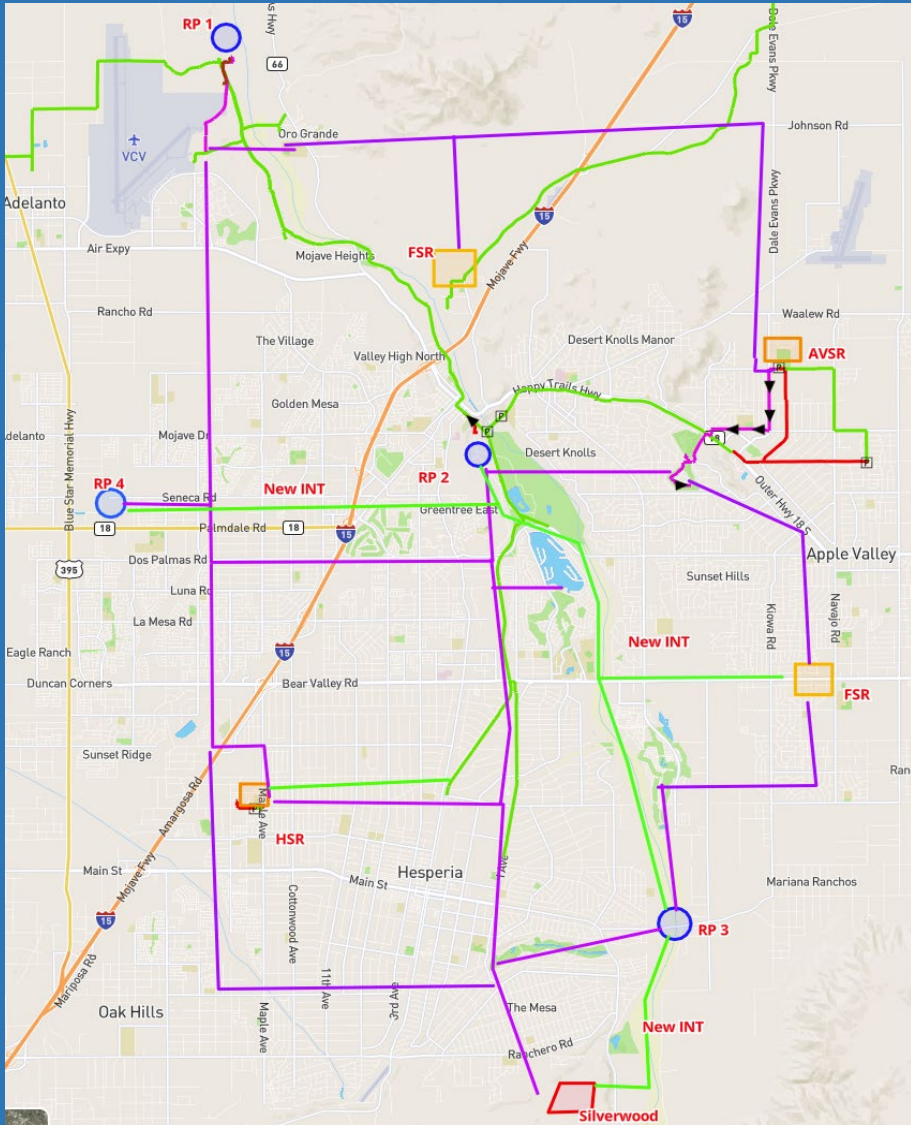
# Development of a Long-Term Strategic Vision

To ensure equitable levels of service for all member agencies in the future, it will be necessary to develop a long-range strategic vision and plan that details the balance of projects, delivered services, and recycled water availability. The plan will need to be reviewed and approved at the Board level on a scheduled basis.

- The VWVRA long-term strategic vision plan will be developed from in-depth discussions with member agency staff members to identify all the expectations the member agency has for VWVRA operations now and in the future.
- The VWVRA plan will look to develop a comprehensive recycled water and wastewater treatment master plan built upon the member agency's recycled water and wastewater collection master plans.
- The plan will need to be updated every two to three years, adjusting for required mandates and unforeseen economic and operational needs.
- The plan will need to be approved by the Board with a unanimous vote
- All future financing, whether through bonds, loans, or other funding sources, will need to be approved by the Board with a unanimous vote



# Envision the Future



Envision the future where:

- A regional recycled water system serves all the member agencies equally
- Multiple Recycled water sources provide reliability and resiliency
- New Regional Plants that lessen costs to upsize old interceptors
- New Interceptors to help serve growing areas



# Member Agency Questions to Consider

Is the condition of creating an equitable and more transparent JPA in the future a positive condition for the new JPA agreement?

Is a long-term strategic plan developed with projects and goals developed from the input of the member agency staff and a collaborative master planning effort a positive condition for the new JPA agreement?

What projects would need to be in the plan for agencies to see equity and value in the future JPA?

Is a unanimous vote to approve the long-term strategic plan and all future financing requirements a positive condition for the new JPA agreement?

What other conditions would need to be met to move forward with a unified JPA agreement that all current Member Agencies could agree to?



Next Steps?